

APPENDIX B**NI 179**

	As at Oct-09		Nov-09
	Budget	Forecast	Monitoring
	£'000	£'000	£'000
Over Achievement of SR 04 gains	4,302	4,302	4,302
Efficiency savings carried forward from 2008/09	2,099	2,099	2,099
Efficiency Savings included in 2009/10 Budget Build	2,107	2,139	2,173
Withstanding Impact of Inflation	1,502	1,502	1,502
Efficiency Savings included in 2010/11 Budget Build			
NI 179	10,010	10,042	10,076
Target	8,094	8,094	8,094
Indicative Over / (under) achievement	23.68%	24.07%	24.49%

NI179 VfM Gains - Analysis by Directorate

Directorate & Service Area		Title	Saving Agreed A £'000	Saving Expected to be Achieved B £'000	Actual Savings Achieved to date C £'000	Variance to date C-B £'000	Estimated Total Variance B-A £'000	Comments
CWB	Existing Business Plan items from 08/09 budget build	Social Care IT Project savings	-99	0	0	0	99	Savings cancelled, not expected to be delivered
CWB	Adult Social Care	Remodel transport to Langley day services	-40	-20	-15	5	20	On target to deliver revised savings amount
CWB	Community & Cultural Engagement	Minor housekeeping savings in CWB equipment and training budgets	-8	-8	-6	2	0	On target to deliver full savings
CWB		Restructure CWB - Merging Heads of Service to release efficiencies	-50	-50	-38	13	0	On target to deliver full savings
Total - CWB			-197	-78	-59	20	119	
ECS	Existing Business Plan items from 08/09 budget build	2% Efficiency Savings to be made across 'Inclusion'.	-61	-108	-81	27	-47	Target saving estimated to exceed budgeted level due to late recruitment of a manager within Services for LDD.
ECS	Children & Families	Reduce various non-staffing ECS budget lines to reflect efficiency requirements	-177	-258	-194	65	-81	The saving is projected to exceed target, largely due to reduced client activity in receipt of adoption allowances.
ECS	Inclusion	Reconfigure Health Improvement service delivery	-15	-15	-11	4	0	On target to deliver full savings
ECS	Raising Achievement	Renegotiate contract for Home to School Transport Service	-70	-217	-163	54	-147	Contract retendering projected to exceed the amount anticipated by £147k.
ECS	Strategy, Information & Resources	Multi Agency Locality Team re-configuration	-50	-50	-38	13	0	On target to deliver full savings
Total - ECS			-373	-648	-486	162	-275	

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GBE	Existing Business Plan items from 08/09 budget build	Implement existing budget saving - Major Review of GBE Contracts	-50	-50	-38	13	0	On target to deliver full savings
GBE	Existing Business Plan items from 08/09 budget build	Public Protection Efficiencies	-50	-50	-38	13	0	On target to deliver full savings
GBE	Transport & Planning	Planning - restructure	-70	-70	-70	0	0	On target to deliver full savings
GBE	Transport & Planning	Building Control - delete post	-30	-30	-23	8	0	On target to deliver full savings
GBE		Delete 1 of 3 Highways inspectors	-25	-25	-19	6	0	On target to deliver full savings
Total - GBE			-225	-225	-186	39	0	
All	ECS	Centralise Marketing budgets to drive out efficiencies	-3	-7	-7	0	-4	On target to deliver full savings
All	CWB	Centralise Marketing budgets to drive out efficiencies	-7	-7	-7	0	0	On target to deliver full savings
All	GBE	Centralise Marketing budgets to drive out efficiencies	-37	-37	-37	0	0	On target to deliver full savings
All	Centrals	Centralise Marketing budgets to drive out efficiencies	-12	-12	-9	3	0	On target to deliver full savings
All	ECS	Miscellaneous Housekeeping	-17	-17	-17	0	0	On target to deliver full savings
All	CWB	Miscellaneous Housekeeping	-10	-10	-10	0	0	On target to deliver full savings
All	GBE	Miscellaneous Housekeeping	-116	-116	-116	0	-0	On target to deliver full savings
All	Centrals	Miscellaneous Housekeeping	-228	-212	-185	27	15	
Total - All			-431	-418	-388	30	13	
CEX	Chief Executive	Reductions in Memberships & Subscriptions	-32	0	0	0	32	
CEX	Communications	Review Comms Team Structure	-73	-62	-62	0	11	
CEX	Communications	Reduce Office Manager Post to P/T 0.5	-15	-15	-15	0	0	On target to deliver full savings
CEX	Communications	Reduce Chief Exec Projects Code	-7	-7	-5	2	0	On target to deliver full savings
Total - CEX			-127	-84	-82	2	43	
I&D	Commissioning, Procurement & Shared Services	Part use of savings from Market Place Licence	-33	-33	-33	0	0	On target to deliver full savings
I&D	Economic Development & Inclusion	Gen Econ Initiative	-2	-2	-2	0	0	On target to deliver full savings
I&D	Transformational Change, Policy & Performance	Reduce Attendance at Conferences	-5	-5	-4	1	0	On target to deliver full savings
I&D	Transformational Change, Policy & Performance	Efficiency savings across Training Budget (incl catering)	-96	-96	-72	24	0	On target to deliver full savings

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I&D	Transformational Change, Policy & Performance	Reduce Spend on Best Value	-30	-30	-22	8	0	On target to deliver full savings
I&D	Transformational Change, Policy & Performance	Reduce Strategy Development Funding	-30	-30	-23	7	0	On target to deliver full savings
Total - I&D			-196	-196	-156	40	0	
Res		Require all staff to undertake own wordprocessing	-100	-80	-80	0	20	
Res	Borough Secretary & Monitoring	Reduce 2 posts in Land Charge Team reflecting current market conditions.	-53	-53	-53	0	0	On target to deliver full savings
Res	Borough Secretary & Monitoring	Reduction in Democratic Services Staffing	-20	-20	-15	5	0	On target to deliver full savings
Res	Borough Secretary & Monitoring	Reduce Civic Functions	-5	-5	-5	0	0	On target to deliver full savings
Res	IT	Review of IS/IT Services	-255	-255	-238	17	-1	On target to deliver full savings
Res	Strategic Management	Reduction in External Audit Charges	-25	-10	-10	0	15	
Res	Existing Business Plan items from 08/09 budget build	Generate increased procurement savings	-100	-100	-100	0	0	On target to deliver full savings
Total - Res			-558	-523	-501	22	35	
Total			-2,107	-2,173	-1,858	315	-66	
Total (as reported 16th December 2009)			-2,107	-1,969	-1,615	353	139	

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CWB	Adult Social Care	Require external agencies to pay for own training on mental health issues	-10	-10	-6	4	0	On target to deliver full savings
CWB	Adult Social Care	Ensure staff rigidly apply substantial and critical needs policies currently in place	-60	-60	-35	25	0	On target to deliver full savings
ECS	Children & Families	Reduce placement budgets	-140	16	9	-7	156	Increased client activity means that this efficiency will not be achieved.
ECS	Inclusion	Withdrawal of 'Looked After Child' (LAC) status, changes authority required to pick up costs	-50	-267	-156	111	-217	This saving will be achieved in addition to a further £217k due to disabled residential placements exceeding the budgeted number by 4 to a total of 9.
ECS	Raising Achievement	Reconfiguration of Governor Training Service	-15	-15	-9	6	0	On target to deliver full savings
GBE	Transport & Planning	Highways Planned Maintenance - capitalise	-250	-250	-250	0	0	On target to deliver full savings
I&D	Economic Development & Inclusion	Charge Management Time to Grants & reduce Aurat Support	-57	-57	-33	24	0	On target to deliver full savings